



# Central Arkansas Development Council

## 45 Years

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## 2010 Community Impact Report



# ARRA Impact



“American Recovery and Reinvestment Act Stimulus funding helped CADC create or save 189 jobs in 2009-2010.”

Larry Cogburn  
Executive Director

In 2009, CADC received \$13.7 million in funding from the American Recovery and Reinvestment Act. These stimulus funds were targeted at creating and sustaining economic growth and employment opportunities in 12 counties.

- Created 173 jobs
- Saved 16 jobs
- Generated \$1,157,475 in payroll
- Used to purchase 35 public transportation vehicles & 31 CSBG vehicles
- Supported the following programs:
  - Weatherization
  - Community Participation
  - Senior Activity Centers
  - USDA Commodities
  - Head Start
  - Public Transportation
  - Single Parent Scholarship Fund



# Central Arkansas Development Council



CADC celebrated a milestone in 2010—45 years of service to the community.

When we began in 1965, CADCs goal was simple - to help families move out of poverty. Today, more people than ever are facing foreclosure, jobs have dried up, and economic conditions have led to limited resources for all of us. Yet our focus remains helping people achieve their highest level of economic security.

By focusing on teamwork and responsible management, we can find effective solutions to rooting out the causes and conditions of poverty in Arkansas. Our board, staff and volunteers are committed to using diverse voices to address the problems that affect all of us: child care, housing, employment, education, transportation and economic development remain our highest priorities.

CADCs service to the community continues, with a focus on working with individuals, businesses, and families - helping Arkansas thrive. We offer a helping hand, recognizing that by working together, we can restore healthy, sustainable communities.

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# CADC Timeline



## Looking Back, Looking Forward



Larry Cogburn (left) and Brenda Hogg (right)

Over the past year, economic instability has touched the lives of both the rich and the poor. We have all been impacted by the changes, challenges and choices of the past year.

Looking forward, we see a greater opportunity for impacting lives. Over a year's time, CADC helped 43,500 people from our local communities through one of our community based programs, including Senior Activity Centers, Head Start, Public and Medicaid Transportation, Weatherization, Community Participation, Single Parent Scholarships and more.

This year marks the 45th anniversary of Central Arkansas Development Council. This year, the Arkansas Department of Human Services Division of Volunteerism recognized CADC as 6th in the state for its number of volunteers & volunteer hours. CADC's success is shared by our partners, funders, staff and volunteers who recognize that our own personal strengths are measured by the strength of our communities.

We reflect upon President Johnson's ideals –to “strike at poverty at its source.” We all have a stake in our neighbor's prosperity. By involving all members of our community to create economically sustainable communities, working with partners, staff and volunteers, we are making a difference in the lives we've touched over the past 12 months.

Building our future, CADC strives to adopt standards of excellence in all that we do. We look to each of you as partners in our vision as we think anew and act anew.

CADC is dedicated to serving those in need. We looking forward to a rewarding future.

CADC Executive Director  
CADC Board Chair



#### 2010 CADC Board of Directors

- Brenda Hogg, Saline Co.
- Ed Dunlap, Pulaski Co.
- James Cranford, Hot Spring Co.
- Blake Batson, Clark Co.
- Shane Broadway, Saline Co.
- Art Brooke, Lonoke Co.
- Mary Dyer, Saline Co.
- Mary Fraction, Hot Spring Co.
- George Gooden Sr., Lonoke Co.
- Laketa Gutierrez, Clark Co.
- Bill Hansell, Lonoke Co.
- Tony Henry, Union Co.
- Kyle Keeney, Hot Spring Co.
- Mary Lambert, Dallas Co.
- Annette McCaleb, Pulaski Co.
- Marge Melichar, Pike Co.
- John Owens, Ouachita Co.
- Annette Pate, Columbia Co.
- Theresa Watson, Pulaski Co.
- J.R. Walters, Saline Co.

## Our Mission

The mission of CADC is to improve the quality of life and build strong communities in Arkansas.

## Our Values and Beliefs

- Society has a responsibility to assist its poor, frail, and vulnerable members
- All persons (customers, staff, board, volunteers, and citizens) should be treated with dignity and respect in an environment safe from physical, mental, or emotional abuse
- All persons have a basic right to food, clothing, safe shelter, and opportunities for self-sufficiency and self-determination
- All persons receiving services from CADC deserve the highest quality possible
- We have a responsibility not only to work to help families out of poverty, but also to create a community in which all individuals and families can flourish
- Personal responsibility of customers, staff, board, and volunteers is a legitimate expectation
- As we continually strive for excellence, CADC should operate with honesty and integrity and remain worthy of trust
- Cooperation and collaboration will be our primary means of serving our constituents; and, when necessary, we will compete aggressively for resources to fulfill our mission
- To fulfill our mission, public and private resources are necessary; therefore, CADC proudly seeks private donations and the contributions of time and talent from the community



CADC provided a hand up to 43,500 hard-working Arkansans who are struggling to make ends meet in a tough economy.

14% of customers were under the age of 5. CADC is leveling the playing field for children through Head Start, providing opportunities for kids to start elementary school ready to learn.

40% of customers were 55 years of age and older. CADC provides opportunities to help elderly retirees live longer and healthier through Senior Activity Centers.

59% of customers were high school graduates or held a GED. Through Single Parent Scholarships, CADC expands opportunities for low-wage, undereducated workers to achieve better jobs and earn more money.

55% of customers are renters. CADC's IDA program is helping increase the number of first time home owners.

14% of customers had income between 101-125% of the federal poverty level. CADC's EITC Free Tax Program helps families earn federal credits to move out of poverty.

16% of customers had income between 126—200% of the federal poverty guidelines, customers who no longer can be served with cuts to ARRA CSBG funds.

CADC partnered with 116 organizations to promote family and community outcomes.

CADC received \$2,169,593 in Community Service Block Grant funds in FY 2010. An additional \$16,419,283 was leveraged in non-CSBG federal funds.

# Blueprint to Create Thriving Communities

Wealth Building / Education & Employment	Community Quality of Life	Community Empowerment	Collaboration	Accountability	Family Support
<p><b>ROMA Goal 1:</b> Low-income people become more self-sufficient</p>	<p><b>ROMA Goal 2:</b> Conditions in which Low-income people live are improved</p>	<p><b>ROMA Goal 3:</b> Low-income people own a stake in their community</p>	<p><b>ROMA Goal 4:</b> Partnerships among supports and providers of services to low-income are achieved</p>	<p><b>ROMA Goal 5:</b> Agencies increase their capacity to achieve results</p>	<p><b>ROMA Goal 6:</b> Low-income people achieve their potential by strengthening family and other supportive systems</p>
Programs & Services	Programs & Services	Programs & Services	Programs & Services	Programs & Services	Programs & Services
<ul style="list-style-type: none"> <li>• Adult Education &amp; GED</li> <li>• After School Programs</li> <li>• EITC/Free Tax Preparation</li> <li>• Emergency Asst.</li> <li>• Employment</li> <li>• Family Development</li> <li>• Financial Literacy</li> <li>• Food &amp; Nutrition</li> <li>• Head Start</li> <li>• Health Care</li> <li>• Home Budget Management</li> <li>• Housing Rehabilitation</li> <li>• Individual Development Accounts</li> <li>• Job Skills Placement &amp; Training</li> <li>• LIHEAP</li> <li>• Single Parent Scholarship Fund</li> <li>• Telephone Support</li> <li>• Transportation</li> <li>• Weatherization</li> </ul>	<ul style="list-style-type: none"> <li>• Child Care</li> <li>• Community Engagement</li> <li>• Community Enhancement—Weatherization</li> <li>• Economic Development</li> <li>• Individual Development Accounts</li> <li>• Health Care</li> <li>• Single Parent Scholarship Fund</li> <li>• Transportation</li> </ul>	<ul style="list-style-type: none"> <li>• Community Board Membership</li> <li>• Community Empowerment</li> <li>• Community Leadership Development</li> <li>• Community Linkages</li> <li>• Parent Involvement</li> <li>• Community Leadership Conference</li> <li>• Parent Involvement</li> <li>• Volunteer Involvement</li> </ul>	<ul style="list-style-type: none"> <li>• Agency Capacity</li> <li>• Faith Based Partnerships</li> <li>• Partnerships with public &amp; private organizations</li> <li>• Partner Satisfaction Surveys</li> <li>• Participation on Coalitions</li> </ul>	<ul style="list-style-type: none"> <li>• Board Member Planning &amp; Training</li> <li>• Community Development Institute</li> <li>• Customer &amp; Data Collection Systems</li> <li>• Family Development Credentialing</li> <li>• Fiscal Operations</li> <li>• Leveraging Resources</li> <li>• Public Relations and Resource Development</li> <li>• Staff Development</li> <li>• Technology</li> </ul>	<ul style="list-style-type: none"> <li>• After School Programs</li> <li>• Child Development</li> <li>• Commodity Foods</li> <li>• Disaster Assistance</li> <li>• Emergency Food &amp; Shelter</li> <li>• Family Supports</li> <li>• Food &amp; Nutrition</li> <li>• Head Start</li> <li>• HIPPI</li> <li>• LIHEAP</li> <li>• Nutrition and Exercise Programs</li> <li>• Parenting Skills</li> <li>• Power to Care</li> <li>• Senior Activity Centers</li> <li>• Youth Programs</li> </ul>
<p><b>OUTCOME/ RESULTS</b> Low-income people are employed, employment barriers are reduced, families increase their assets and education skills improve</p>	<p><b>OUTCOME/ RESULTS</b> Low-income families have better access to quality of life assets; community resources increase</p>	<p><b>OUTCOME/ RESULTS</b> Community service increase with more citizen participation</p>	<p><b>OUTCOME/ RESULTS</b> CADC increases new stakeholders and expands opportunities for success for low-income populations</p>	<p><b>OUTCOME/ RESULTS</b> Staff and board increase their effectiveness; CADC broadens its resource base</p>	<p><b>OUTCOME/ RESULTS</b> Low-income people maintain their independent living; youth and adults are enriched through child and family development programs</p>



"We've got so many people without a job and have no income. Every time we do commodities, we get an influx of new people. They are just down and out and they need some help. This program fills the gap."

Sherry Parsons  
Benton Senior Center Director

## Commodities

CADC helps families achieve their greatest potential through USDA Commodities. The program is a supportive system that targets our most vulnerable.

Commodities supports successful, independent living. CADC works with community partners to provide food counseling, budgeting and meal preparation tips. Responsible management and planning gives of all us access to healthy, sustainable lifestyles.

In 2010, CADC was funded for the Commodity Supplemental Food program. 1,268 senior adults ages 60 and older received canned and packaged foods each month. Over 266,000 pounds of food was distributed during the year.

Over 1 million pounds of food was distributed to 61,532 individuals in CADC's regular commodities program.

CADC benefits from 2,398 volunteers in commodities. They work to sort, package and deliver food to customers, contributing 13,747 hours of service.

Through USDA Commodities, CADC is ensuring children, adults and seniors have adequate resources to meet their nutritional needs.



“CADCs Community Participation Program provides technical assistance in community organizing, leadership development, community assessment & strategic planning for community improvement.”

Marva Jasper  
Community Participation Manager

## Community Participation

CADC’s Community Participation program addresses the issue of social inclusion, opening new opportunities for individuals and families to make a difference in their local communities. Through training and technical assistance, CADCs Community Participation program opens the way for citizens to see how solutions benefit the community as a whole. In addition to T/TA, CADC provided discretionary funding and community support assistance to improve community facilities.

CADC helped 11 community based organizations with donations of SCAT disposed vehicles. Organizations used vehicles for services that include

- Assisting communities in disasters
- After-school youth programs
- Senior citizen transportation
- Food distribution
- Homeless outreach and job assistance
- Shelter transport

In 2010, Community Participation engaged 72 grassroots community groups and achieved 80 milestones across 12 counties, including

- Back to school events
- National Night Out events
- Youth development
- Community centers & library development
- Historical preservation & cemetery improvement
- Fundraisers
- Neighborhood development
- Scholarships for college
- Community clean-up events
- Park renovation
- Children’s shelter & youth center development
- Domestic violence shelter development



“Improvements in the Earned Income Tax Credit and the Child Tax Credit kept 1.5 million people out of poverty in 2009.”

Center on Budget &  
Policy Priorities

## EITC/Free Tax Preparation

Hard-working families deserve a break. The EITC/Free Tax Preparation program helps workers save and keep more of their hard-earned money.

The Earned Income Tax Credit program reaches low wage workers. The program increases the amount of money low-wage workers get on their federal and state refunds by providing a free tax return service that includes electronic filing from certified volunteers. The program saves taxpayers over \$500,000 in tax filing fees and fees for rapid refunds.

CADC partnered with the IRS, community organizations and financial institutions to provide the service, mobilizing a variety of resources to meet local needs.

In 2010, CADC served 3,691 persons at its 12 Volunteer Income Tax Assistance (VITA) and 2 AARP tax sites.

The program returned \$3.6 million in federal and state refunds at no cost to workers. At VITA sites, 721 customers received EITC, totaling \$1,073,598 in addition to their federal & state refund. 443 customers received child tax credit at \$560,520. 130 persons received education tax credit for a total of \$121,685. The average adjusted gross income was \$23,780.

Innovative measures included serving as a national pilot site for US Bank, offering debit cards to taxpayers who may not have a bank account and partnering with Intuit to offer additional measures for taxpayers to file their returns.



“The partnership between the worker and the family creates a shared power relationship which recognizes the responsibility of each to support the journey faced by families trying to lead healthy, self-reliant lives.”

Brenda Fiser  
Family Development Manager

## Family Development

Many people who are getting by independently on very modest resources experience devastating personal tragedies that require more investment than they can afford. We've all been there. In such circumstances, CADC lends a hand to help stem their fall and prevent their tragedy from turning into persistent poverty and hardship.

CADC's Family Development service does just that. Staff are trained through Family Development Credentialing to recognize such destabilizing crises. Through an integrated system of family development services and investments, CADC connects individuals & families in crisis to resources that can be used to set them on the road to stability and economic security.

- Family Development touched the lives of 6,578 households & 13,425 persons
- 1,196 households engaged in goal-setting activities
- Supportive services included food, utility assistance, fans & air conditioners, financial education classes, consumer education, budgeting, emergency services, disaster assistance and CADC services
- 108 households received disaster assistance to provide transitional housing for victims of house fires or severe weather-related damage as a result of tornados, high winds or flooding
- Emergency Food & Shelter was funded for \$31,471 and served 235 households



"We appreciate all that you do so that our children can enjoy field-trips. Last Friday we took our center to "The Wonder Place" in Little Rock. We all had the best time!! The children, staff & parents all enjoyed our outing together! Just wanted to take the time to stop and say thank you for making it possible to go!

Thanks,  
Kim, Melissa and Pamela  
Paron Head Start Teachers

## Head Start

Every child has a right to a quality education. Success begins early, especially among children who come from economically disadvantaged homes. That's why CADC is committed to leveling the playing field for children through the Head Start program.

Head Start ensures children begin their education with a mind to succeed. The program helps children and families develop a long-term appreciation for education.

CADC focuses on quality education, getting children ages 3-5 years old ready to start school. Education is partnered with health, dental, nutrition and social services. CADC mobilizes and coordinates a variety of resources for families, including parenting training, job opportunities and other services to help hard-working, low wage workers.

- CADC was funded for 523 children & was later funded for an additional 34 children
- 611 children participated in the program
- 608 children received physical exams
- 591 children received dental exams
- 20 children were served by a mental health professional
- 124 children received special education services

Quality is an important goal in Head Start. The program boasts 105 staff. 15 teachers have BA degrees. 14 have an AA degree. 12 teachers are pursuing a BA degree in education.

Parental involvement is a key to a child's success in school. 988 CADC Head Start parents & caregivers volunteered in the program. 1,687 volunteer hours were donated in the program.



“IDA involvement is not just about building wealth but also about developing fundamental financial skills associated with sound money management through financial literacy training.”

Teresa Harrison  
IDA Program Manager

## IDA/Money Management

Individual Development Accounts are matched savings accounts for persons with modest income. The program encourages savings by enabling account holders to build their savings and match to purchase their first home, complete repairs on their homes, go to college, or start a business.

By coupling savings with financial education, account holders have a successful tool to enter the financial mainstream and encourage them to save and invest.

Nationally, over half of the program graduates who previously received public assistance no longer receive assistance after completing this program.

CADC enrolled 45 persons in the IDA program in 2009-2010. Of those, 33 achieved an outcome.

- 4 small business
- 12 education
- 13 home repair
- 4 homeownership

Account holders saved \$22,929. Participant’s savings amount matched was \$21,542. CADC paid out \$64,625 in the program.

CADC offers the free FDIC Money Smart financial literacy curriculum to help families improve their skills in budgeting, savings and credit. 127 persons completed the curriculum.



“I’m doing everything I can. People need help. I have grandchildren living with me and I’m doing whatever I can to get help for them.”

Michelle Thornton  
Benton

## LIHEAP / Crisis Intervention

Low-wage workers pay more of their income towards their utility bills than middle-income families. As a result, they struggle more with paying for essential items for their families. Items like food and medicine.

The Low Income Home Energy Assistance Program (LIHEAP) provides at-risk families a helping hand in time of need. LIHEAP provides short term fuel assistance to low income households. The program also helps households with high heating costs make better choices about heating and cooling through Weatherization and home budgeting classes.

LIHEAP provides strategies for doing better. The Assurance 16 program provides a financial incentive to households that participate in energy education and household budgeting.

### LIHEAP

#### Winter 2010

15,488 Regular applications paid

10,176 Crisis applications paid

#### Summer 2010

8,115 regular applications paid

12,402 crisis applications paid

#### Total Funds Paid

\$8,634,423



“It means the difference of total aloneness and a day of remembering another time. Interacting with one another is medicine to us.”

Patricia Cogburn  
Glenwood Senior Center

## Senior Activity Centers

CADC’s 8 Senior Activity Centers offer services that help senior adults live healthier, longer and stay independent.

They are centers for learning, enrichment and empowerment. Participants go there for friendship, recreation, and to let their voices be heard. Senior Activity Centers are places for healthy lifestyles, offering exercise programs, dances, health screenings and meals that are nutrition-conscious.

Center participants are invested in each program, helping organize fundraisers to keep the doors open. Through their hard-working efforts, the senior centers have been operating since 1974.

Every day brings a new adventure, a reason to smile. Services include congregate & home delivered meals, social interaction, telephone reassurance, transportation, wellness, exercise, nutrition and income utilization classes, AARP driving courses, daily brain and memory puzzles, field trips, birthday parties and dances.

For those who are less active, the meals for seniors program offers home-delivered meals, offering a lifeline for the home-bound and disabled.

Congregate Meals Served to 3,893 persons

Home Delivered Meals served to 2,653 persons

8 centers raise over \$959,800 to support the program



“ [SPSF recipient] Ms. Murdock is determined to improve in all aspects of her life & stated that despite obstacles she has been faced with, she is committed to making a difference in not only her life, but the lives of those she comes in contact with.”

Tia Thomas  
Family Development Specialist

## Single Parent Scholarship Fund

CADC’s Single Parent Scholarship Fund levels the playing field for low-income single parents whose goal is to improve their lives and change the lives of their children.

The program removes the unique barriers that single parents face while trying to achieve their college education. CADC sponsors the program in Clark, Saline, Hot Spring, Dallas and Columbia & Pike counties.

Parents work hard to try to make a better life for themselves and their children. The SPSF program builds on their hard work by providing educational support so they can become their own success story.

Scholarships go for things that may cause a single parent to drop out of school, such as transportation, gas, child care or clothing. Through SPSF, students learn, get support from CADC staff and develop an achievable plan for success.

CADC’s SPSF program helps parents make responsible choices for themselves and their children’s futures.

Scholarships Distributed: 157

Amount: \$141,500

15 Single Parents Graduated

Funds come from CSBG, Bancorp South, United Way and fundraising.



“Each year, Public Transportation saves households over \$1,399 worth of gas. The program keeps families mobile and gives them accessibility in the community.”

Larry Cogburn  
Executive Director

## Public & Medicaid Transportation

Keeping families connected to safe and reliable sources of transportation, CADC’s South Central Arkansas Transit (SCAT) program is bridging the gap between urban and rural areas in Arkansas.

SCAT helps families keep their jobs, go to the doctor, get food and medicine, and live independently. The public transportation program provides safe, reliable transportation to the general public.

For more than 1/3 of America who live in rural areas, public transportation is the difference between getting and keeping a job and being in the unemployment line.

Each year, public transportation saves households over \$1,399 worth of gas. The program reduces the need for an additional car—a yearly expense that can cost households at least \$6,251 a year.

SCAT connects Greyhound customers traveling from Fordyce, El Dorado and Camden to larger, more urban areas. The Medicaid Transportation provides a resource to persons who need non-emergency medical transportation.

Persons Served: 347,036  
Miles Traveled: 3,139,573



Nationally, Weatherization creates 52 jobs for each million dollars invested in the program. Locally, weatherizing homes provides jobs for contractors & revenue for businesses who supply the materials for weatherization procedures.

## Weatherization

CADC's Weatherization Assistance Program makes homes more energy efficient and safe. The program is proven to be an effective long-term solution to reducing high-energy costs and conserving energy in the home.

Weatherization provides homeowners with attic and wall insulation, weather-stripping, caulking and sealing cracks and holes, repairing and retrofitting furnaces, and other measures that will reduce the energy consumption in the home.

Weatherization returns over \$2.69 in energy and non-energy related benefits for every \$1 spent.

This program has been vastly expanded as part of the American Recovery and Reinvestment Act (ARRA). Qualification is now set to 200% of the federal poverty income guidelines. Preference is still given to the elderly, disabled, and families with children, but there is a ramp-up and all who are close to qualifying are still encouraged to apply.

Since its inception in 1976, over 5.7 million households have been upgraded to energy-efficient, safer dwellings through the program. Weatherization works in many ways.

There are many changes taking place in Weatherization and a new Operations Manual is being developed. The Operations Manual will give policy and procedures for the program.

Weatherization - Department of Energy - 89  
Weatherization - ARRA - 398  
Number of homes on waiting list - Over 1,070  
Number of staff - 16





## ARRA

In 2009, CADC received \$13.7 million in funding from the American Recovery and Reinvestment Act. These stimulus funds were targeted at creating and sustaining economic growth and employment opportunities in 12 counties.

Funding is provided from July 1, 2009 thru September 30, 2010 on most programs.

Stimulus funding was designated in the following areas:

- \$2.9 million for the Public Transportation Program
- \$7.5 million for the Weatherization Program
- \$3.6 million for the Community Services Block Grant Program
- \$1300 for the Nutrition Program
- USDA Commodity Distribution Program

“ Census data reveals the Recovery Act kept more than 4.5 million people out of poverty in 2009.”

Center on Budget and  
Policy Priorities

173 jobs were created in part by ARRA funds

16 jobs were saved by ARRA funds





"I have returned to Arkadelphia twice and I am lucky to receive home delivered meals. I especially appreciate the volunteers that bring the food and visit with me for a minute. What a great service this is and it is available to anyone that is 60 or older regardless if you can give or not. Thank you,"

Margaret Hein  
Arkadelphia, AR

## CADC Financial Statement (for fiscal year ending May 31, 2010)

	2009	2010
<b>Revenue</b>		
Grants for Reimbursement Contracts	14,179,516	21,557,187
Fees for Service	10,981,492	11,766,073
Donations/Program Income	659,412	630,388
Interest	90,872	89,539
Other	2,237,752	1,835,146
In-Kind	2,610,693	3,421,230
<b>Total Revenue</b>	<b>30,759,737</b>	<b>39,299,563</b>
<b>Expenses</b>		
Child Development Program	4,191,949	4,512,360 #
SCAT	6,009,471	5,764,145 #
HEAP	4,791,393	9,063,595
CSBG	2,177,344	3,629,461
Weatherization	1,093,913	2,875,980 #
Emergency Food and Shelter	44,721	52,449 #
Commodity Distribution	678,241	1,067,678 #
Other Programs*	1,732,281	2,633,055
West Central Senior Adult Centers	1,954,207	1,909,155
Central Senior Adult Centers	768,520	759,008
Medicaid	3,128,727	3,271,506
Agency	2,348,329	2,197,557
<b>Total Expenses</b>	<b>28,919,096</b>	<b>37,736,263</b>
<b>Change in Net Assets</b>	<b>1,840,641</b>	<b>1,563,300</b>
Net Assets—Beginning of Year	9,368,169	11,208,810
Net Assets—End of Year	11,208,810	12,772,110

\* Other programs include Greyhound, Individual Development Accounts, Restricted Grants, USDA Summer Feeding, Single Parent Scholarship Fund, Arkansas Better Chance, Saline County Urban Transportation, North Little Rock Electric, HIPPIY, EITC, and the Arkansas Weatherization Program.

# Includes ARRA Funds assigned to program

# Partners

ACE  
 A.A. Wilson Class of 1966  
 ACA  
 ADC  
 Adult Education  
 Alexander Fire Department  
 Alexander, City of  
 All Care Pharmacy  
 Alliance on Community Health  
 Allport Focus Group  
 Allport Library/Seniors Club  
 Allport, Town of  
 Anderson Cemetery  
 Angel's House  
 Arkansas Black History Quiz Bowl  
 AR Cares  
 Arkansas Workforce Centers of Malvern, Magnolia & Little Rock  
 Arkansas Xtra Reach Coalition  
 Arch Street Volunteer Fire Department  
 Arkadelphia Family Enrichment Center  
 Arkadelphia Housing Authority  
 Arkadelphia Police Department  
 Arkadelphia Public School of the 21st Century Child Care Providers And CC Providers  
 Arkadelphia SCAT  
 Audobon  
 Aunt B's  
 Austin Fire Department  
 BancorpSouth  
 Bauxite Fire Department  
 Benton School District  
 Bearden CDC  
 Bethany Baptist Church  
 Bethel A.M.E. Church  
 Bethlehem Baptist Church  
 Biernie Baptist Church  
 Bismarck Fire Protective Association  
 Bismarck Public Schools  
 Blessed Beginnings Day Care  
 Blessings in Disguise  
 Bob Herzfeld Memorial Library  
 Boys and Girls Club of Benton, Malvern, and  
 Bradley Ferry CD  
 Breakthrough Christian Outreach  
 Dr. David Brewer  
 Broken Chain Ministry  
 Building a Better Life Mentoring Program  
 Butterfield Missionary Baptist Church  
 Camden Housing Authority  
 Cabin Clinic  
 Cabot Church of Christ  
 Cabot Focus Group  
 Caddo Hills Preschool  
 Caddo River Gems 4H Club  
 Caddo River Riding Club  
 Calhoun County Bank  
 Calhoun County DHS  
 Calhoun County Senior Center  
 Calhoun County U.C.R.C.  
 Career Pathways Initiative of SAU Tech  
 Carelink  
 Carlisle  
 Carlisle Community Focus Group  
 Carlisle Fire Department  
 Carlisle First United Methodist Church  
 Carthage Community Youth Program  
 City of Carthage  
 Carver Alumni Association  
 Centerpoint ABC  
 Centerpoint Public Schools  
 Christ Corner Food Closet  
 Christian Community Care Clinic  
 Christian Faith Baptist Church  
 Church at Rock Creek Care Center  
 Church of Christ  
 Citizens on the Move  
 Civitan Center  
 Dallas County Adult Education Center  
 Dallas County Literacy Council  
 Delight ABC Program  
 Delight Elementary School  
 DeQueen-Mena Education Cooperative  
 Department of Workforce Services  
 DHS-Clark  
 DHS—Dallas  
 DHS-Hot Spring  
 DHS—Saline  
 DHS—Union  
 Diamond Lakes Federal Credit Union  
 Discovery Learning  
 Dixie Gems  
 Dixie Youth  
 Downtown Little Rock Community Development Corporation  
 East End Community Association  
 East End Fire Protection District  
 East Little Rock Alert Center  
 Education Opportunity Center at HSU  
 El Dorado Boys & Girls Club  
 El Dorado Housing Authority  
 El Dorado Salvation Army  
 Judge Ted Elder  
 Elk Horn Bank  
 Emerson Community Outreach  
 England Fire Department  
 England Focus Group  
 City of England  
 Experience Works  
 Families and Children Together, Inc.  
 Family Place Food Ministry  
 Family Resources Services  
 Farmers Bank & Trust  
 Ronnie Faulkner, DDS  
 Feed My Sheep Montgomery Co. Food Pantry  
 First Arkansas Bank and Trust  
 First Arkansas Bank & Trust  
 First Baptist Church, Lonoke  
 First Baptist Church, Pike  
 First Christian Church  
 First Christian Preschool  
 First National Bank-Glenwood  
 First State Bank of Lonoke, Lonoke  
 First Step, Glenwood  
 First Step RL Petty Development Center  
 First United Methodist Church, Lonoke  
 First United Methodist Church, Pike  
 Foster Grandparent Program  
 Frank Tappin Project  
 Free Praise & Worship Center  
 Gennesaret Missionary Baptist Church  
 Getting Connected  
 Gilead Baptist Church  
 Glen Rose Fire District  
 Glen Rose School District  
 Glenwood Area Community Theater  
 Glenwood LCO  
 Glenwood Regional Chamber of Commerce  
 Gloryland  
 Good Samaritan Food Pantry  
 Grandma's House Foster Care  
 Gravel Ridge Neighborhood  
 Great Beginnings Child Care Center  
 Greater Galilee Missionary Baptist Church  
 Gurdon Police Department  
 Gurdon Public Library  
 Gurdon Public Schools  
 Habitat for Humanity  
 Hardscramble Community  
 Harmony Health Clinic  
 Harrell Community Park  
 Harvest Time Assembly  
 Haskell Fire Department  
 Haskell Youth Club  
 HEAT Foundation  
 Hensley Action Council  
 Hensley Volunteer Fire Department  
 Hickman Cemetery Association  
 Hickman New Dora Cemetery Association  
 Hickory Ridge Cemetery Association  
 Higgins Community  
 HIPPY AR  
 Hope  
 Hot Spring County Library, Malvern  
 Hot Spring County Dive and Rescue Team  
 Hot Spring County WAGE  
 Hours of Joy Child Care Center  
 House of Prayer Outreach Center  
 Housing Authority of City of NLR  
 Humnoke Fire Department  
 City of Humnoke  
 Hwy 365 S. Volunteer Fire Dept.  
 I Can Inc.  
 Impact on the Family Ministries  
 Interfaith Clinic  
 Intersection  
 Jacksonville Care Channel  
 Jacksonville Concern Citizens Group  
 Dr. Charles Jones  
 Joplin Extension Homemakers Club  
 KBJT/KQEW Radio  
 Keo Volunteer Fire Department  
 Kids Corner I & II  
 Kingdom Now Ministry  
 Kirby ABC Program  
 Kirby Public Schools  
 Lafayette School Restoration  
 Laster School Historical Restoration Project  
 Latin Community Organization  
 Libby ROSE  
 Liberty Ministry Center  
 Light House Ministries  
 Literacy Council of Hot Spring County  
 Little Rock Housing Family Self-Sufficiency  
 Little Rock Workforce Center  
 Local Emergency Planning Committee  
 Lonoke County  
 Lonoke County 21st Century Boys & Girls Club  
 Lonoke County Cares  
 Lonoke County Compassion Center of Excellence  
 Lonoke County Council on Aging Inc.  
 Lonoke County DHS  
 Lonoke County Fair & Livestock  
 Lonoke County Health Units  
 Lonoke County Hometown Health Coalition  
 Lonoke Fire Department  
 Lonoke Focus Group  
 Lonoke HHI Coalition  
 Lono-Rolla Volunteer Fire Department  
 Lonsdale Fire Department  
 Lynch Drive After School Program  
 Macedonia Beech Hill Cemetery  
 Maddox Baptist Church  
 Magnet Cove Fire Department  
 Magnet Cove School District  
 Magnolia Adult Education & Literacy Council  
 Magnolia Housing Authority  
 Magnolia Specialized Services  
 Malvern Elementary School  
 Malvern Tuggle Restoration Organization  
 Malvern Hot Spring County Boys & Girls Club  
 Malvern Housing Authority  
 MAP  
 Martin Luther King Commission  
 Martin Luther King Jr. Association  
 Meadow Park  
 Men United Incorporated  
 Mending the Broken Hearted  
 Montgomery County DHS  
 Montgomery City Disaster

# Partners

Coordinator  
Montgomery County Extension Office  
Montgomery County Food Bank  
Montgomery County Health Department  
Montgomery County Health Education Advisory Board  
Montgomery County Library  
Montgomery County Lions Club  
Montgomery County Literacy Council  
McAlmont Concerned Citizens  
McNeil's Vision  
National Black State Troopers Coalition Louis Bryant Chapter (NCSTCLBC) Youth Camp  
New Beginnings Pregnancy Resource Center  
New Director Baptist Church  
New Dora Baptist Church  
New East Side Community  
New Focus  
New Life Community  
Next Generation  
Norman Media Center  
City of Norphlet  
North East Saline County Fire Department  
North Little Rock Housing  
North Little Rock Workforce Center  
North Malvern Civic League  
North Pulaski FPD #15  
Oak Grove Fire Station  
Oak Grove Fire Protection District #25  
Oden ABC Program  
Oden Public Schools  
Ouachita Area Adult Education Center FLP  
Our House  
PAMS Homecare/Childcare  
Paron Community Center Trust  
Paron Head Start Center  
Paron Residents Interested in Development and Education (PRIDE)  
Paron School District  
Paron Volunteer Fire Department  
PCDC (Porter's Child Development Center)  
Peoples Bank  
People's Outreach for Lonoke  
Perfecting Life Community Development Corporation  
Workforce Employment Services Center  
Pike County Department of Human Services  
Pike County Health Unit  
Pike County Housing Authority  
Pike County PUSH  
Pine Meadows Apartments  
Plain View Cemetery  
Joyce Porter  
Project Giveback  
Promiseland Community Development Corporation  
Promiseland Ministries  
Public Library of El Dorado  
Puddle Jumpers Day Care Program  
Pulaski County Habitat for Humanity  
Quadco Rural Health Network and Americorps  
Ralph Bunche Agape Community Development Corporation  
Ralph Bunche Community Action Committee  
Ralph Bunche Cougars Basketball Team  
Ralph Bunche Development Corporation  
Raphah Project  
Red River Baptist Association, Lighthouse Ministries  
Regions Bank Fordyce  
Rich Mountain Community College  
Richmond Hill Cemetery Preservation Association  
Right Where U R  
Dr. Carlos Rivas  
River City Ministries  
Rockport Fire Department  
Rose City Community Church of Christ  
Rose City Kids  
Rosenwald Community Center  
Safe Haven  
Salem Fire Department  
Saline County Adult Education  
Saline County DHS  
Saline County Habitat for Humanity  
Saline County Health Department  
Salvation Army  
Sarah Daisy Garden Courts Inc.  
Sardis Fire Protection District #16  
SAU, SBDC  
SAU Tech Adult Education  
Say it Loud Youth Readers & Writers  
SCAT Cumberland  
Scott Area Action Council  
City of Scott  
Second Chance at Life  
Senior Citizens Activities Today, Inc.  
Seniors and More  
Shannon Hills Fire Department  
Sharon Baptist Church  
Shaw Fire Protection District  
Shining Stars 4H Club  
Simmons First Bank of El Dorado  
Simmons High School Alumni Association  
Smith House  
South Malvern Rural Volunteer Fire Department  
Southbend Fire Department #1  
Southeast Pulaski Citizens Action Committee  
Southwest Planning and Development District  
Southwest Rural Volunteer Fire Department  
St. Francis House Inc.  
St. Francis House Ministries Inc.  
St. John Missionary Baptist Church  
St. Mark Baptist Church Outreach Center  
Stone Rose Group  
Summit Bank  
SWAFB  
Therapeutic Family Services  
Theresa James Manor  
Tipton Pediatric Dentistry  
Tobacco Free Coalition  
TOLD-JA  
Traskwood Fire Department  
Tri-Community Fire Department  
Tulip Cemetery Preservation Association  
Turtle Creek Fire Department  
Twin Rivers Health Rehab  
UALR TRIO Education Opportunity Center  
UAMS & UAMS Head Start & Early Head Start  
UAPB AM&N Lonoke Alumni Chapter  
Union County  
Union County Health Unit  
Union Grove Concerned Citizens  
United Community Organization  
United Way of Clark County  
University of Arkansas Extension Service of Hot Spring County  
University of Arkansas Extension Service of Montgomery County  
Urban Institute  
US Census Bureau  
Valentine-Wooten Road Awareness Council  
Victory Community Organization  
Dr. William Voss  
Waldo Helping Youth  
Ward Chamber of Commerce  
Ward Focus Group  
Ward UMC  
Ward Volunteer Fire Department  
Watershed Fatherhood Program  
We Care  
West Arkansas Community Development  
West Cemetery  
WIA  
Will Flo Outreach Agency  
Williams Family Dentistry  
Women & Children First  
Women's Crisis Center  
Woodlawn Cemetery Inc.  
Woodlawn Community Center  
Woodlawn Senior Center  
Woodson Community Action Council  
Worley's Place  
City of Wrightsville  
Zion Hill Baptist Church  
Zion Lutheran Church

## Make an **Impact**



Fighting the War on Poverty is a battle we can not take on by ourselves. We need your help to ensure children, families and seniors have an equal opportunity for success in Arkansas. Your gifts of time, money and supplies help thousands of impoverished families and strengthen our communities. Together, we can make a difference!

### **Become a Donor**

Your donation allows CADC to empower hard working Arkansans

### **Donate Time**

Volunteer at a center, helping children, retirees, and other participants realize their dreams

### **Become a Voice in the War on Poverty**

Spread the word about how CADC is providing educational support and employment security to the economically disadvantaged.

We can accomplish much more by working together than we could ever accomplish by working alone. We are inspiring the lives of people. Join us today.

To Become a Donor,

Contact:

Larry Cogburn

CADC

321 Edison Avenue

P.O. Box 580

Benton, AR 72018

Tel (501) 778-1133

Fax (501) 778-9120

Web: [www.cadc.com](http://www.cadc.com)

Email: [info@cadc.com](mailto:info@cadc.com)

# Where to Find Us

## Administrative Offices

Larry Cogburn, Executive Director  
321 Edison Ave., Benton AR 72015 501-778-1133

## Weatherization Office

722 Gaunt Street, Benton, AR 72015 501-776-8446

## Calhoun County

210 S. Lee, Hampton, AR 71744 870-798-2457

## Clark County

*Amity Head Start:*  
213 N. Clark, Amity, AR 71923 870-342-5358

*Arkadelphia Head Start:*  
301 N. 23rd, Arkadelphia, AR 71923 870-246-8931

*Arkadelphia Senior Center:*  
1311 N. 10th, Arkadelphia, AR 71923 870-246-9871

*Community Dev:*  
1311 N. 10th, Arkadelphia, AR 71923 870-403-0679

*Fam Dev/HEAP/SPSF:*  
301 N. 23rd, Arkadelphia, AR 71923 870-246-8089

*Gurdon Head Start:*  
410 E. Main, Gurdon, AR 71743 870-353-6616

*Gurdon Senior Center:*  
410 E. Main, Gurdon, AR 71743 870-353-2095

*Public Transportation:*  
1311 N. 10th, Arkadelphia, AR 71923 870-246-8747

## Columbia County

1503 N. Vine, Magnolia, AR 71753 870-234-6444

## Dallas County

410 E. Fourth, Fordyce, AR 71742 870-352-8894

## Hot Spring County

*Bismarck Head Start:*  
2078 Arlie Moore, Bismarck, AR 71929 501-865-1882

*Magnet Cove Head Start:*  
21977 Hwy 51, Malvern, AR 72104 501-332-6906

*Fam/Com Dev/HEAP/SPSF*  
1735 E. Sullenberger, Malvern, AR 72104 501-337-8401

*Malvern Head Start:*  
1735 E. Sullenberger, Malvern AR 72104 501-337-1502

*Malvern Operations:*  
1303 S. Main, Malvern AR 72104 501-332-5426

*Malvern Senior Center:*  
1800 W. Moline, Malvern AR 72104 501-332-5374

*Public Transportation:*  
830 W. Moline, Malvern, AR 72104 501-332-6215

## Lonoke County

117 SE Front St., Lonoke, AR 72086 501-676-0019

## Montgomery County

*Fam. Dev/HEAP:*  
112 Hwy 270 North, Ste 10, Mt. Ida, AR 71957 870-867-0151

## *Mt. Ida Head Start:*

156 Senior Drive, Mt. Ida, AR 71957 870-867-3722

## *Mt. Ida Senior Center:*

158 Senior Dr., Mt. Ida, AR 71957 870-867-2312

## *Public Transportation:*

112 Hwy 270 N, Ste. 10, Mt. Ida, AR 71957 870-867-4666

## Ouachita County

313 Jefferson St. SW, Camden, AR 71701 870-836-3200

## Pike County

*Community/Family Dev/SPSF/HEAP:*  
2614 Hwy 27 N., Kirby, AR 71950 870-398-4243

*Delight Head Start:*  
611 Webb St., Delight, AR 71940 870-379-2270

*Glenwood Head Start:*  
747 Lakeshore Dr., Glenwood, AR 71943 870-356-4780

*Glenwood Senior Center/HEAP:*  
229 Betty St., Glenwood, AR 71943 870-356-4212

*Kirby Head Start:*  
2614 Hwy 27 N., Kirby, AR 71950 870-398-5462

*Murfreesboro Head Start:*  
120 E. Court, Ste. B, Murfreesboro, AR 71958 870-285-3351

*Murfreesboro Senior Center:*  
120 E. Court, Ste. A, Murfreesboro, AR 71958 870-285-2312

## Pulaski County

*Jacksonville Office:*  
#2 Crestview Plaza, Jacksonville, AR 72076 501-912-2637

*Little Rock Office:*  
5401 S. University, Little Rock, AR 72204 501-603-0909

*North Little Rock Office:*  
3901 McCain Park, Ste. 102, NLR, AR 72116 501-771-0745

## Saline County

*Benton Head Start:*  
321 Edison Ave., Benton, AR 72015 501-315-6456

*Benton Senior Center:*  
210 Jefferson St., Benton, AR 72015 501-315-0645

*Bryant Senior Center:*  
6401 Boone Road, #3 Bryant, AR 72022 501-315-0536

*Community/Family Dev/SPSF:*  
400 Edison, Benton, AR 72015 501-315-0885

*Harmony Grove Head Start:*  
115 School Drive, Benton, AR 72015 501-776-1697

*Paron Head Start:*  
16494 W. 12th Street, Paron, AR 72212 501-594-5668

*Shannon Hills Head Start:*  
11925 County Line Road, Alexander, AR 72002 501-455-4932

*Public Transportation:*  
408 W. Walnut, Benton, AR 72015 501-315-0800

## Union County

1426 NW Avenue, El Dorado, AR 71743 870-864-0067

Central  
Arkansas  
Development  
Council

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